

the trusted provider of energy services

Minimising Project Delivery Risk Through Local Participation

TSXV: HOH

2024 PNG Resources & Energy Investment Week Conference



#### **Remote Operations Specialist**





#### **Specialist in PNG drilling operations and logistics**

- 17 Years continuous operations in PNG
- Drilling, remote equipment rentals & matting
- Provision of manpower, personnel and training & development
- Global pace setter in quality outcomes
- World-leading safety performance zero TRIF for eight years
- Listed on the Toronto Venture Stock Exchange TSXV:HOH











#### HIGH ARCTIC'S WORLD CLASS DRILLING OPERATION





### High Arctic Rigs

- Rig 115 and Rig 116
  - Tier 1, 1500 HP, 750,000 lbs hookload
  - Highly versatile road, light helicopter, heavy helicopter
  - Ideal exploration and appraisal workhorses
- Rig 102 340,000 lbs midsize hydraulic workover unit

### **Customer Rigs**

- Rig 103
  - Tier 1, 1500 HP, 750,000 lbs hookload
  - Road and heavy helicopter only
  - Proven efficient appraisal and development rigs

"Leapfrog" rig designs substantially improve time between completion of drilling activity and start of the next well.



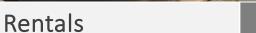


#### **MORE THAN DRILLING**









- Cranes, trucks, forklifts and other material handling equipment
- River pumps, generators, lighting towers and assorted oilfield equipment

#### **Worksite Matting**

Inventory of 4,000 rental mats

#### Manpower Solutions

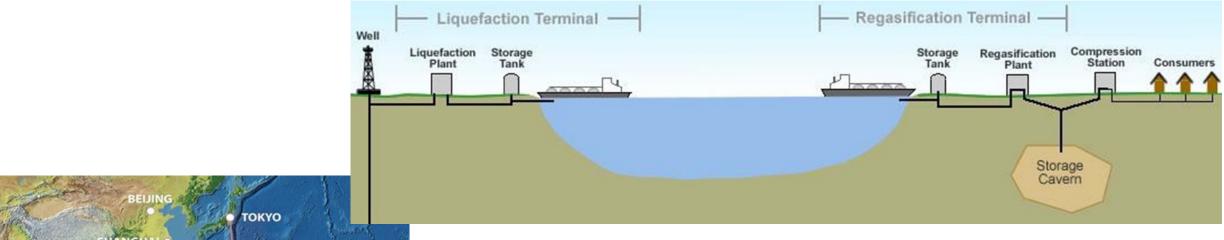
- Labor hire, skilled and unskilled personnel
- Training & development
- Competency assessment

#### Camps

- Own and manage two 103 bed Heliportable camps
- Operate and manage two 93 bed + two
  34 bed Heli- portable camps
- Smaller "Pioneer" first deployment camps

## **Project Development is Complex**





MUMBAI HONG KONG MANILA KUALA LUMPUR SINGAPORE . **PORT MORESBY** JAKARTA . BRISBANE Indian Ocean **AUCKLAND** 

PNG has excelled in the past. And it is ideally positioned.

# **Globally Connected**



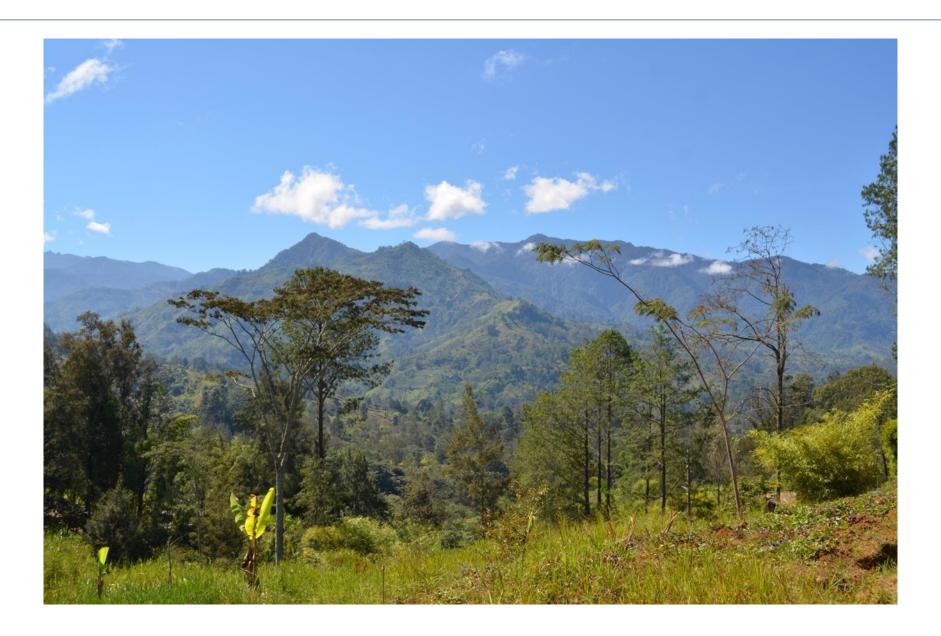


Opposite ends of the LNG supply chain connect people globally. People of PNG and their customers have mutual interests in each others' success, and failure means possible crisis for both.



# Supply begins at the wellhead





#### Just getting there is half the battle





Rig costs are under 10% of well AFE in PNG verses over 30% in typical North American operations where supply chain is a standardized manufacturing style process. (PNG mob/demob and support logistics much higher)

PNG onshore wells are more comparable to deep marine operations than most land drilling around the world.

It's far more about logistics in PNG

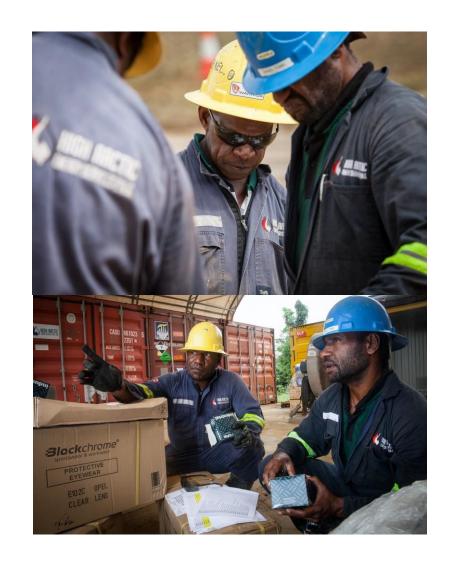


# **High Arctic - Leading edge and nimble**



# Quality Centric Approach:

- Using quality to achieve pace setter safety record
- Made long term commitment to a local and reliable workforce
  - Kept essential services throughout the pandemic restrictions
- New technologies and services to reduce loads and increase flexibility of transport
- Deep and long experience means we know the nuances of PNG logistics
- Errors in remote operations are magnified proving the axiom 'for the lack of a nail the kingdom can be lost' - we have saved more than one kingdom



## Imagine a relationship - not just a contract



Automotive Industry realized that they must move:

■ FROM: The classical "adversarial" lowest price arrangement.

■ TO: Value added supplier network using continuous improvement model.

■ FROM: Practices which create expensive nonvalue-added work.

■ TO: The elimination of wasteful and time-consuming practices and processes.

■ FROM: One-way "command and control" communication.

■ **TO**: Two-way participative communication.

■ FROM: A Just Too Late Basis / Missed It Completely scenario.

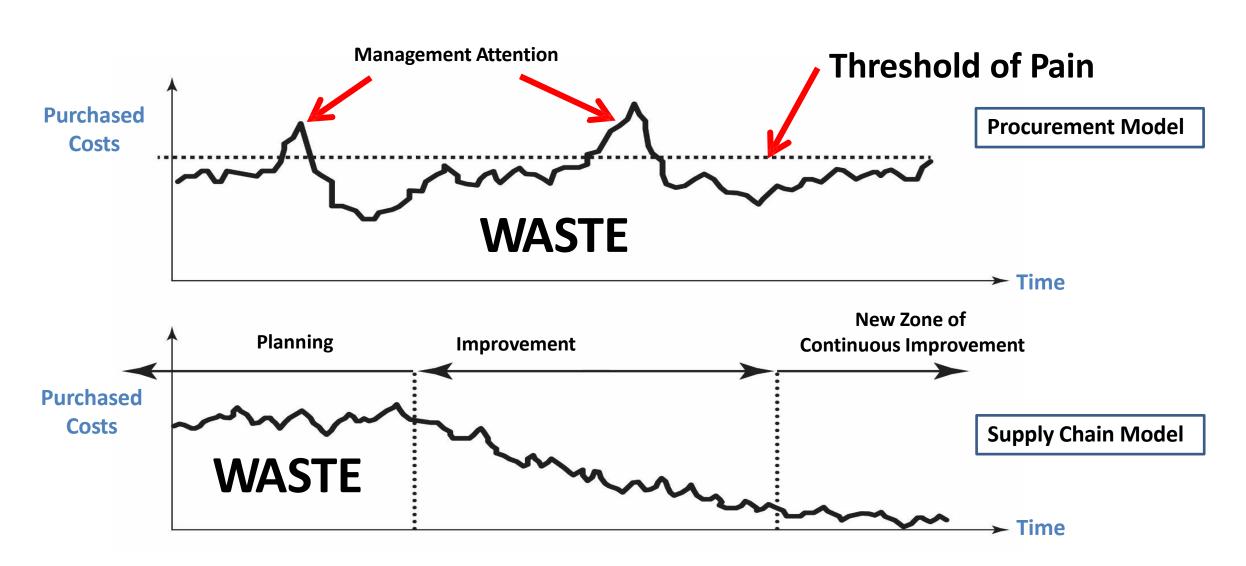
■ TO: A Just In Time / JTP basis via good robust up-front analysis / planning.

FROM: Reactive "Seats of the pants" judgement process.

■ TO: Systematic problem definition, analysis and solution procedures.

## Relationships drive down cost

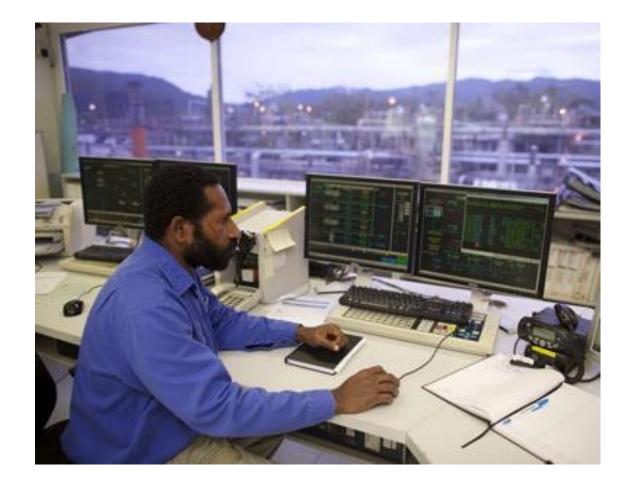




# **Local involvement**

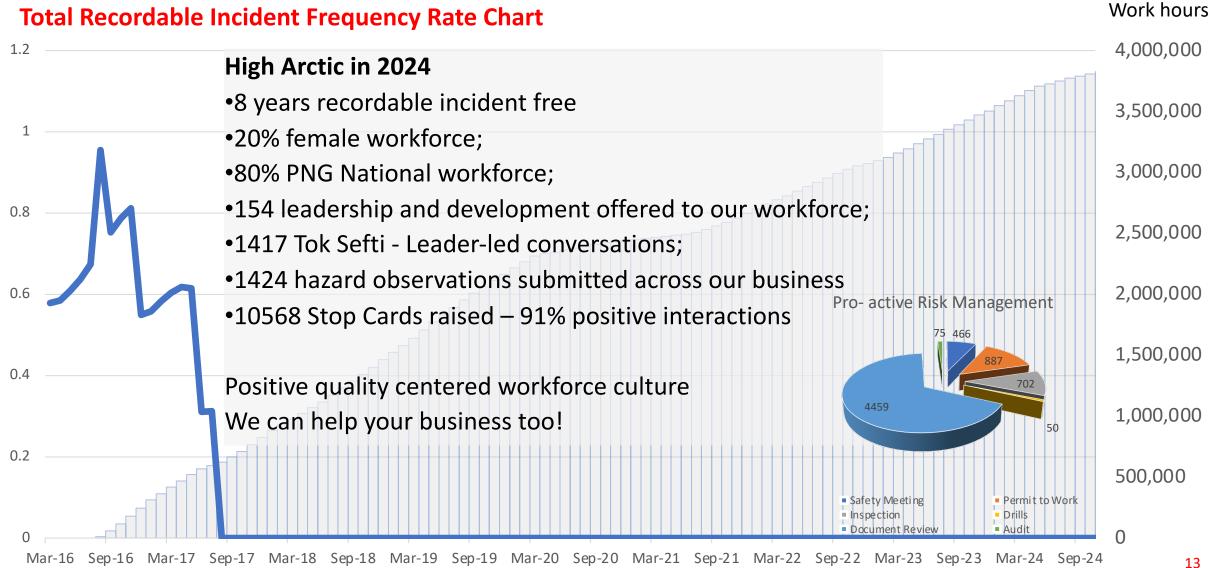






# **Quality Results**





### **Conclusion – A recipe for Success**







- Its important A lot of people depend on a successful supply chain from the well head in PNG to the burner tip in Japan
- Future energy investment and access requires efficiency and investor returns while maintaining ESG standards
- Success in the PNG market is dependent first and foremost on logistics efficiency and local involvement
  - nuances need experience and flexibility to prevent train wrecks
- We are committed to PNG and it's people.
- We want to collaborate and solve problems for our clients
- Create long term trusted and effective supply chain relationships
- A continuous improvement model needs a team that continuously improves who is on your team?





